September 2002 (FAC 2001-09)

Overall Duty	Terminate contracts when it is in the best interest of the Government.		
Overall Conditions	Given a contract and evidence of a need to take action to protect the Government's interests.		
Overall Standard	Determine if it is in the best interest of the Government to terminate the contract. Determine whether the contract should be terminated for convenience or cause/default. Carry out the termination in accordance with applicable FAR and/or Uniform Commercial Code (UCC) requirements.		
Part A: Determine Whether to Terminate and Method (if any) of Termination			
Sub-Duty	Determine whether to terminate.		
Additional Conditions	Given evidence of performance problems, a show cause or cure notice, and/or a request for termination from the requiring activity.		
Sub-Duty Standard	Terminate for convenience if funds are insufficient, the requirement is no longer needed, or the quantity needed has been reduced. Also terminate for convenience if there has been a radical change in the requirement that is beyond the contractor's expertise. Terminate for cause or default when there is no other alternative for obtaining performance under the contract, and the Government has a sustainable case based on the current contractor's problems and deficiencies.		

September 2002

Part B: Terminating for Convenience		
Sub-Duty	b-Duty Terminate for convenience.	
Additional Conditions	Given a decision to terminate for convenience.	
Sub-Duty Standard	Terminate the items identified for termination and negotiate a settlement that returns the contractor whole for its costs sustained in meeting the requirement to the point of cancellation.	
Part C: Terminating for Cause or Default		
Sub-Duty	Sub-Duty Terminate for cause or default.	
Additional Conditions		
Sub-Duty Standard	Establish a case that meets the Government's legal and factual burdens of proof and demonstrates that the cause/default termination is the best way of protecting the Government's interests. Reinstate the contract if the contractor provides good reason for believing that reinstatement is the best way of meeting the requirement. Reprocure (if necessary) and demand recovery of all costs for which the contractor is liable.	

September 2002

Policies

FAR	Agency Suppl.	Subject
8.405-4		Delinquent performance on Federal Supply Schedule orders.
8.405-5		Termination for default.
8.405-6		Termination for convenience.
9.405-1		Continuation of a current contract with a debarred or suspended firm.
12.403		Termination of contracts for commercial items.
19.812(d)		Termination of 8(a) contracts for convenience when the 8(a) concern transfers ownership or control.
32.109		Termination financing.
49		Termination of contracts.
52.212-4(1)		Termination for the Government's convenience of contracts for commercial items.
52.212-4(m)		Termination for cause of contracts for commercial items.
52.213-4(f)		Termination for the Government's convenience of simplified acquisitions of other than commercial items.
52.213-4(g)		Termination for cause of simplified acquisitions of other than commercial items.
52.249-1		Termination for convenience of the Government (fixed-price) (short form).
52.249-2		Termination for convenience of the Government (fixed-price).
52.249-4		Termination for convenience of the Government (services) (short form).
52.249-5		Termination for convenience of the Government (educational and other nonprofit institutions).
52.249-6		Termination (cost-reimbursement).
52.249-8		Default (fixed-price supply and service).
52.249-9		Default (fixed-price research and development).
52.249-12		Termination (personal services).

Other KSA's

- 1. Knowledge of commercial law, accounting, and quantitative analysis.
- 2. Ability to identify rules and principles applicable to settling contract terminations.
- 3. Ability to solve complex mathematical problems associated with reaching a termination settlement.
- 4. Ability to thoroughly evaluate and administer the various aspects of a contract termination.

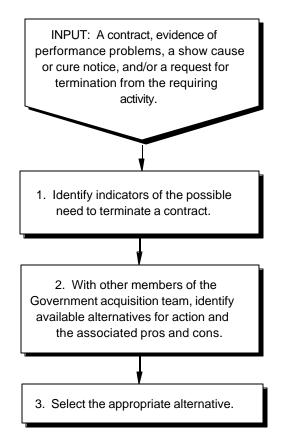
September 2002

- 5. Ability to identify problems encountered in termination settlement and use sound judgment to generate and evaluate alternative solutions.
- 6. Ability to communicate orally and in writing concerning the variety of issues involved in a termination settlement.
- 7. Ability to maintain the honesty and integrity of the acquisition process.

Other Policies and References (Annotate As Necessary):

Part A: Determine Whether To Terminate And Method Of Termination

September 2002



Part A: Determine Whether To Terminate And Method Of Termination

September 2002

Tasks

1. Identify indicators of the possible need	Examples include:
1. Identify indicators of the possible need to terminate a contract.	 Examples include: A cure or show cause notice being issued, because the contractor has failed to show the Government that it will complete the contract in accordance with its terms. The requiring activity signaling that: The contract requirement no longer exists or has already been fully satisfied short of the contract quantity.
	 Funds are not available to complete the contract in accordance with its existing terms. There has been a radical change in the needs of the Government that goes well beyond the scope of the current contract.

Part A: Determine Whether To Terminate And Method Of Termination

September 2002

Tasks

Related Standards

1 asks		Kelateu Standarus
2. With other members of the Government	A	vailable alternatives and the related pros and cons
acquisition team, identify available		ill vary depending on the contracting situation. For
alternatives for action and the associated	ex	cample:
pros and cons.	•	When faced with unacceptable contract
		performance, alternatives may include the
'		following:
'		 Continuing the present contract using
'		safeguards to protect the Government, such as:
'		? Permitting performance by the contractor,
'		surety, or guarantor under a revised delivery
'		schedule.
'		? Permitting the contractor to subcontract with or establish other business arrangements
'		with an acceptable third party.
		Changing delivery or other requirements to
		facilitate performance and obtaining
		compensation from the contractor in return.
		Terminating part or all of the contract for
'		cause or default.
		 Terminating all or part of the contract for
'		convenience.
	•	When faced with a significant change in
		requirements, alternatives may include:
		 Canceling a purchase order not yet accepted by
		the contractor.
		 Permitting the contractor to complete the
		current contract, because that is more cost
		effective than terminating for convenience.
		- Issuing a no-cost cancellation when:
'		? The supply or service can readily be
		obtained elsewhere,
		? A no-cost settlement is acceptable to the
'		contractor, ? Government property had not been furnished
		to the contractor, and
'		? There are no outstanding payments, debts, or
1		other obligations due the Government.
1		 Terminating all or part of the contract for
1		convenience when contract performance is
1		unacceptable, but the contract cannot be
1		terminated for cause/default (e.g., because the
1	1	Covamment is nautically responsible)

Government is partially responsible).

Part A: Determine Whether To Terminate And Method Of Termination

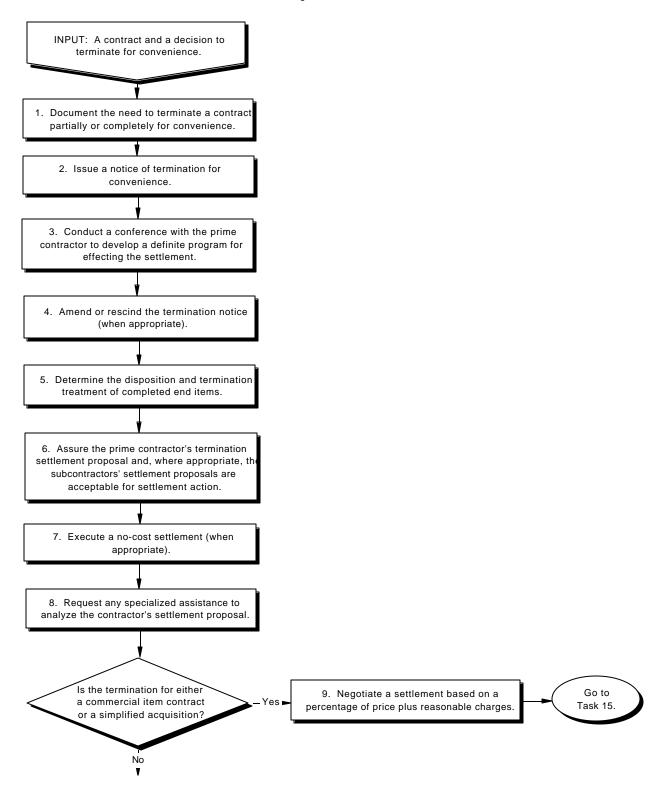
September 2002

Tasks

3. Select the appropriate alternative.	Select the alternative that is in the best interest of
	the Government under the current contract and
	future contracts. Consider factors, such as the
	Government's needs, timeliness, and overall cost.

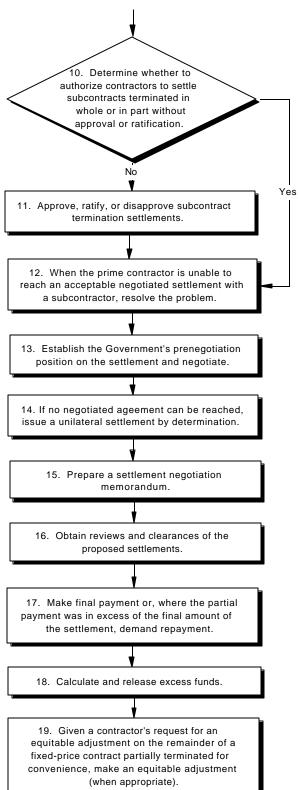
Part B: Terminating For Convenience

September 2002



Part B: Terminating For Convenience

September 2002



Part B: Terminating For Convenience

September 2002

Tasks

1. Document the need to terminate a	Reasons include:
contract partially or completely for	• No longer a need for the requirement;
convenience.	• Funding for the contract is eliminated or cur-
	tailed;
	A Board of Contract Appeals (BCA) or court
	has overturned a cause/default termination;
	• Impossibility of performance (e.g., conflicting
	specifications); and
	• Others.

Part B: Terminating For Convenience

September 2002

Tasks

2. Issue a notice of termination for	For noncommercial item contracts, prepare and
convenience.	issue the notice as prescribed in FAR 49.102 and
convenience.	49.601. For commercial item contracts and
	noncommercial item simplified acquisitions, use
	the guidance provided when it is consistent with
	the appropriate requirements and procedures in
	the Contract Terms and Conditions - Commercial
	Items clause (FAR 52.212-4) or Terms and
	Conditions – Simplified Acquisitions (Other Than
	Commercial Items) clause (FAR 52.213-4).
	Commercial tems) clause (17th 32.213 4).
	Using one of the formats provided in FAR 49.601,
	the notice must state:
	That the contract is being terminated for the
	convenience of the Government under the
	contract clause authorizing the termination;
	The effective date of termination;
	• The extent of termination (e.g., specific items
	or complete);
	Any special instructions; and
	The steps the contractor should take to
	minimize the impact on personnel if the
	termination, together with all other
	outstanding terminations, will result in a
	significant reduction in the contractor's work
	force.
	Distribute the notice to:
	• The contractor:
	- When the notice is mailed, send it by
	certified mail, return receipt requested.
	- When the notice is hand delivered, obtain a
	written acknowledgement from the
	contractor;
	The contract administration office; and
	Any known assignee, guarantor, or surety of
	the contractor.

Part B: Terminating For Convenience

September 2002

Tasks

3. Conduct a conference with the prime	When appropriate, principal subcontractors should
contractor to develop a definite program	be requested to attend. Topics that should be
for effecting the settlement.	discussed and documented include:
	• General principles relating to the settlement of
	any settlement proposal, including contractor
	duties under the termination clause;
	• Contractor duties under FAR 49.104;
	• Extent of the termination, point at which work
	is stopped, and status of any plans, drawings,
	and information that would have been
	delivered had the contract been completed;
	 Status of any continuing work;
	Obligation of the contractor to terminate
	subcontracts and general principles to be
	followed in settling settlement proposals;
	 Names of subcontractors involved and the
	dates termination notices were issued to them;
	 Contractor personnel handling review and
	settlement of subcontractor settlement
	proposals and the methods being used;
	Arrangements for transfer of title and delivery
	of any material required by the Government;
	General principles and procedures to be
	followed in the protection, preservation, and
	disposition of termination inventories;
	 Contractor accounting practices and
	preparation of related forms;
	• Form in which to submit settlement proposals;
	• Accounting review of settlement proposals;
	Any requirement for interim financing in the
	nature of partial payments;
	• Tentative time schedule for negotiation;
	Actions taken by the contractor to minimize
	the termination's impact upon employees; and
	Obligation of the contractor to furnish
	accurate, complete, and current cost or pricing
	data, and to certify to that effect when the
	amount of a settlement agreement exceeds the
	cost or pricing data threshold.

Part B: Terminating For Convenience

September 2002

Tasks

4. Amend or rescind the termination	Amend a termination notice to:
notice (when appropriate).	Correct nonsubstantive mistakes in the notice;
	Add supplemental data or instructions; or
	Rescind the notice if it is determined that
	items terminated had been completed or
	shipped before the contractor's receipt of the notice.
	nouce.
	Upon written consent of the contractor, reinstate
	the terminated portion of a contract, in whole or in
	part, by amending the notice of termination when
	the Contracting Officer determines in writing that:
	Circumstances clearly indicate a requirement for the terminated items, and
	for the terminated items; andReinstatement is advantageous to the
	Government.
5. Determine the disposition and	Promptly after the effective date of termination:
termination treatment of completed end	Have all undelivered completed end items
items.	inspected and accepted if they comply with
	the contract requirements; and
	Determine which accepted end items are to be
	delivered under the contract.
	For a termination under a fixed-price contract, the
	contractor must:
	Invoice for accepted and delivered end items
	at the contract price in the usual manner and
	not include them in the settlement proposal.
	Include completed end items that are accepted and not delivered under the contract in the
	and not delivered under the contract in the settlement proposal at the contract price,
	adjusted for any saving of freight or other
	charges, together with any credits for their
	purchase, retention, or sale.

Part B: Terminating For Convenience

September 2002

Tasks

Related Standards

6. Assure the prime contractor's termination settlement proposal and, where appropriate, the subcontractors' settlement proposals are acceptable for settlement action.

For a commercial item contract or simplified acquisition of a noncommercial item, the proposal:

- Should reflect a termination settlement based on:
 - The percentage of work performed prior to termination; plus
 - Any reasonable charges that the contractor demonstrates resulted from the termination.
- Need not comply with the FAR contract cost principles or cost accounting standards.

For a fixed-price noncommercial item contract, the proposal must be presented using the inventory basis for settlement (FAR 49.206-2(a)) unless the Contracting Officer approved in advance use of the total cost basis for settlement (FAR 49.209-2(b)). Use of the total cost basis should only be approved when use of the inventory basis is not practicable or will unduly delay settlement, as in the following examples:

- Production has not commenced and the accumulated costs represent planning and preproduction or "get ready" expenses.
- Under the contractor's accounting system, unit costs for work in process and finished products cannot readily be established.
- The contract does not specify unit prices.
- The termination is complete and involves a letter contract.

For cost-reimbursement contracts, the settlement proposal should include any unvouchered costs and any proposed fee. The proposal must not include costs that have been:

- Finally disallowed; or
- Previously vouchered and formally questioned by the Government but not yet decided as to allowability.

Part B: Terminating For Convenience

September 2002

Tasks

7. Execute a no-cost settlement (when appropriate).	 Execute a no-cost settlement agreement (FAR 49.603-6 or 49.603-7, as applicable) if: The contractor: Has not incurred costs for the terminated portion of the contract; or Is willing to waive the costs incurred; and No amounts are due the Government under the contract.
8. Request any specialized assistance to analyze the contractor's settlement proposal.	To expedite the termination settlement, assistance may be requested from specially qualified personnel to: • Assist in dealings with the contractor; • Advise on legal and contractual matters; • Conduct accounting reviews and advise and assist on accounting matters (FAR 49.107); and • Perform the following functions regarding termination inventory: - Verify its existence. - Determine qualitative and quantitative allocability. - Make recommendations concerning serviceability. - Undertake necessary screening and redistribution. - Assist the contractor in accomplishing other disposition.

Part B: Terminating For Convenience

September 2002

Tasks

9. Negotiate a settlement based on a	If a no-cost settlement is not practicable, negotiate
percentage of price plus any reasonable	the settlement based on:
charges.	A percentage of contract price calculated
	using the percentage of contract work
	performed prior to termination; plus
	Any reasonable charges that the contractor
	demonstrates resulted from the termination.
	In evaluating the settlement proposal and
	negotiating the settlement:
	Require the contractor to demonstrate the method used to calculate:
	The percentage of contract work completed;
	and
	 Any additional costs resulting from the
	termination using its standard record
	keeping system.
	Never require the contractor to comply with
	the FAR contract cost principles or cost
	accounting standards.
	Remember that the Government has no
	contractual right to audit the contractor's records.
10. Determine whether to authorize con-	Provide such authorization under the conditions
tractors to settle subcontracts terminated in	prescribed in FAR 49.108-4.
whole or in part without approval or ratifi-	presented in PAR 47.100-4.
cation.	
Cation.	

Part B: Terminating For Convenience

September 2002

Tasks

11. Approve, ratify, or disapprove	Promptly examine each subcontract settlement
subcontract termination settlements.	received to determine if the:
	Subcontract termination was made necessary
	by the termination of the prime contract.
	Settlement was arrived at in good faith, is
	reasonable in amount, and is allocable to the
	terminated portion of the contract (or, if
	allocable only in part, that the proposed
	allocation is reasonable). In evaluating the
	reasonableness of any subcontract settlement,
	generally consider:
	 The requirements for the settlement of
	prime contract terminations;
	The subcontract audit requirements at FAR
	49.107; and
	 Agency review requirements in accordance
	with FAR 49.111.
	Based on the examination results, notify the
	contractor in writing of:
	Approval or ratification; or
	The reasons for disapproval.

Part B: Terminating For Convenience

September 2002

Tasks

Related Standards

12. When the prime contractor is unable	Alternatives include:
to reach an acceptable negotiated	Excepting the subcontractor settlement
settlement with a sub-contractor, resolve	proposal in whole or part from the remainder
the problem.	of the settlement and reserving the rights of
	the Government and the prime contractor with
	respect to the subcontract settlement.
	When a subcontractor obtains a final judgment
	against a prime contractor or wins an
	arbitration award, treat the amount of the
	judgment/award as a cost of settling with the
	contractor, to the extent the judgment is
	properly allocable to the terminated portion of
	the prime contract, if the requirements at FAR
	49.108-5 have been met.
	• If the prime contractor consents and it is in the
	Government's interest to provide assistance to
	the prime contractor in the settlement of a
	particular subcontract, the Government, the
	prime contractor, and a subcontractor may
	enter into an agreement covering the
	settlement of one or more subcontracts. In
	these settlements, the subcontractor must be
	paid through the prime contractor as part of
	the overall settlement with the prime
	contractor.
	The termination for convenience clauses
	(except the short-form clauses) also provide
	the Government the right, at its discretion, to
	settle and pay any settlement proposal arising
	out of the termination of subcontracts. When
	it is in the Government's interest, the
	Contracting Officer can, after notifying the
	contractor, settle a subcontractor's proposal
	using the procedures for settlement of prime
	contracts. Direct settlements with

subcontractors are not encouraged.

Part B: Terminating For Convenience

September 2002

Tasks

In establishing a prenegotiation position: For any fixed-price contract termination settlement, apply the principles at FAR 49.2 in determining the settlement amount (including any deductions under 49.204). For incentive contracts, the settlement should conform to FAR 49.115(a). For any cost-reimbursement termination settlement, apply the procedures and principles in FAR 49.3. For cost-plus-incentive-fee contracts, the settlement should conform to FAR 49.115(b). Consider the results of any audit of the prime contractor's settlement proposal that was needed or required under FAR 49.107 and the results of any other analysis by Government personnel. Incorporate judgments or awards as prescribed at FAR 29.108-5. Cover any setoffs that the Government has against the contractor that may be applied against the terminated contract. Cover all settlement proposals of subcontractors or identify those, excepted and reserved for separate settlement. Cover any reservation following the requirements prescribed at FAR 49.109-2. Deduct an appropriate amount from the amount otherwise due the contractor for Government property for which the contractor cannot account. Include any assignment of rights under subcontracts that are in the Government's interest. Consider the use of a partial settlement using the criteria at FAR 49.109-5. Consider any request for partial payment using the criteria at FAR 49.112-1. Negotiate in good faith to obtain a reasonable	12 Establish the Covernment's many	In antablishing a propagatistica assitica.
Negotiate in good faith to obtain a reasonable		settlement, apply the principles at FAR 49.2 in determining the settlement amount (including any deductions under 49.204). For incentive contracts, the settlement should conform to FAR 49.115(a). • For any cost-reimbursement termination settlement, apply the procedures and principles in FAR 49.3. For cost-plusincentive-fee contracts, the settlement should conform to FAR 49.115(b). • Consider the results of any audit of the prime contractor's settlement proposal that was needed or required under FAR 49.107 and the results of any other analysis by Government personnel. • Incorporate judgments or awards as prescribed at FAR 29.108-5. • Cover any setoffs that the Government has against the contractor that may be applied against the terminated contract. • Cover all settlement proposals of subcontractors or identify those, excepted and reserved for separate settlement. • Cover any reservation following the requirements prescribed at FAR 49.109-2. • Deduct an appropriate amount from the amount otherwise due the contractor for Government property for which the contractor cannot account. • Include any assignment of rights under subcontracts that are in the Government's interest. • Consider the use of a partial settlement using the criteria at FAR 49.109-5. • Consider any request for partial payment using
settlement.		6

Part B: Terminating For Convenience

September 2002

Tasks

1 4303	Related Standards
14. If no negotiated agreement can be reached, issue a unilateral settlement by determination.	 Settle by determination when: The Government and contractor cannot reach a bilateral agreement on all elements of outstanding cost; or The contractor has not submitted a settlement proposal within the period stipulated in the termination clause. Give the contractor at least 15 days advance notice by certified mail (return receipt requested) to submit written proof substantiating its settlement proposal. Consider any proof provided by the contractor concerning its proposal, including vouchers, verified transcripts of books of account, affidavits, audit reports, and other documents. Request the contractor to submit any additional documents and data (e.g., appropriate accountings, investigations, and audits) necessary to support its proposal. Accept copies of documents and records without requiring original documents unless there is a question of authenticity. Hold any conferences considered appropriate: — To confer with the contractor; — To obtain additional information from Government personnel or from independent experts; or — To consult persons who have submitted affidavits or reports. Prepare the determination following the
	affidavits or reports.
	Retain all written evidence and other data relied upon in making a determination, except that copies of original books of account need not be made. Return books of account, together with other original papers and documents, to the contractor within a reasonable time.

Part B: Terminating For Convenience

September 2002

Tasks

15. Prepare a settlement negotiation	At the conclusion of negotiations, prepare a
memorandum.	settlement negotiation memorandum describing the principal elements of the settlement for inclusion in the termination case file and for use by reviewing authorities. • Document the pricing aspects of the settlement following the requirements of FAR 15.406-3. • If the settlement was negotiated on the basis of individual items, specify the factors considered for each item. • If the settlement was negotiated on an overall lump-sum basis, it is not necessary to evaluate each item or group of items individually, but the memorandum must support the total amount of the recommended settlement in reasonable detail. • Include explanations of matters involving differences and doubtful questions settled by agreement, and the factors considered. • Include any other matters that will assist reviewing authorities in understanding the basis for the settlement.
	Distribute the memorandum in accordance with the requirements of FAR 15.406-3.
16. Obtain reviews and clearances of the proposed settlements.	Each agency must establish procedures, when necessary, for the administrative review of proposed termination settlements. When one agency provides termination settlement services for another agency, the agency providing the services must also perform the settlement review function.
17. Make final payment or, where the partial payment was in excess of the final amount of the settlement, demand repayment.	Accomplish final payment or repayment in compliance with FAR 49.112-1(g) and 49.112-2.

Part B: Terminating For Convenience

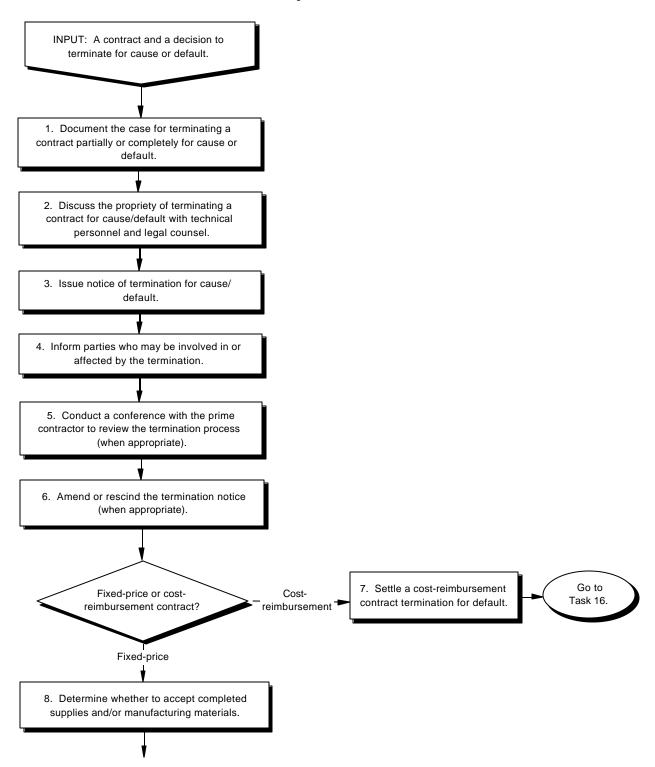
September 2002

Tasks

18. Calculate and release excess funds.	Follow agency procedures for releasing excess
	funds.
19. Given a contractor's request for an	After partial termination, a contractor may request
equitable adjustment on the remainder of a	an equitable adjustment in the price or prices of
fixed-price contract partially terminated	the continued portion of a fixed-price contract.
for convenience, make an equitable	The Termination Contracting Officer (TCO)
adjustment (when appropriate).	must forward the proposal to the Contracting
	Officer except when negotiation authority is
	delegated to the TCO.
	• The contractor must submit the proposal in the
	format of Table 15-2 of FAR 15.408.
	When the Contracting Officer retains
	responsibility for negotiating the equitable
	adjustment and executing a supplemental
	agreement, the Contracting Officer must
	ensure that no portion of an increase in price is
	included in a termination settlement made or
	in process.
	The TCO must also ensure that no portion of
	the costs included in the equitable adjustment
	are included in the termination settlement.

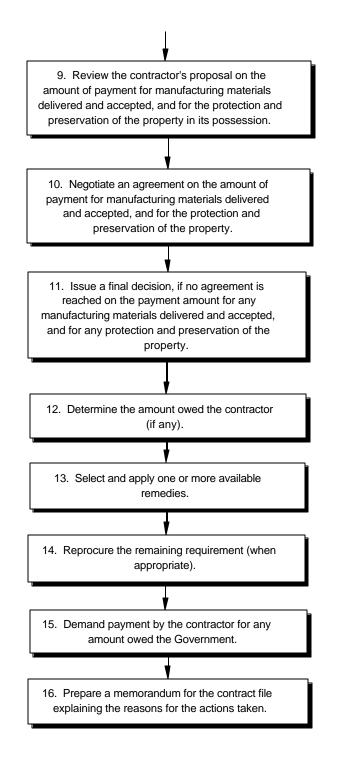
Part C: Terminating for Cause or Default

September 2002



Part C: Terminating for Cause or Default

September 2002



Part C: Terminating for Cause or Default

September 2002

Tasks

1. Document the case for terminating a	The Government may terminate a commercial
contract partially or completely for cause	item contract or noncommercial item simplified
or default.	acquisition, or any part thereof, for cause:
	• In the event of any default by the contractor;
	or
	If the contractor fails to:
	 Comply with any contract terms and
	conditions; or
	 Provide the Government, upon request, with
	adequate assurances of future performance.
	The Government may terminate a noncommercial
	item contract, or any part thereof, for default if the contractor fails to:
	Deliver the supplies or to perform the services
	within the time specified in the contract or any extension;
	Make progress or prosecute the work, so as to endanger performance of the contract; or
	Perform any of the other provisions of the
	contract of this clause).
	Assure that all applicable procedural requirements
	for default at FAR 49.402-3(a) to (f) have been
	met.
2. Discuss the propriety of terminating a	Do not terminate for cause/default unless:
contract for cause/default with technical	Such action is in the Government's best
personnel and legal counsel.	interest; and
	The facts support a termination for default.
	If there is a question about either point above,
	identify additional facts necessary to support a
	decision.

Part C: Terminating for Cause or Default

September 2002

Tasks

3. Issue notice of termination for	If terminating a commercial item contract or a
cause/default.	noncommercial item simplified acquisition for
	cause, at a minimum the notice must:
	• Indicate the contract is terminated for cause;
	• Specify the reasons for the termination;
	• Indicate which remedies the Government intends
	to seek or provide a date by which the
	Government will inform the contractor of the remedy; and
	State that the notice constitutes a final decision
	of the Contracting Officer and that the contractor
	has the right to appeal under the Disputes clause.
	For other noncommercial item contracts, prepare
	and distribute the notice as prescribed in FAR
	49.102, 49.402-3(g), 49.402-3(h) and 49.601. The
	notice must state:
	• The contract number and date;
	• The acts or omissions constituting the default;
	That the contractor's right to proceed further
	under the contract (or a specified portion of the contract) is terminated;
	That the supplies or services terminated may be
	purchased against the contractor's account, and
	that the contractor will be held liable for any
	excess costs (fixed-price only, however see FAR
	52.246-3(g) with respect to failure to replace or
	correct defective supplies);
	If the Contracting Officer has determined that
	the failure to perform is not excusable, that the
	notice of termination constitutes such decision,
	and that the contractor has the right to appeal
	such decision under the Disputes clause; That the Government receives all rights and
	That the Government reserves all rights and remedies provided by law or under the contract
	remedies provided by law or under the contract, in addition to charging excess costs; and
	 That the notice constitutes a decision that the
	contractor is in default as specified and that the
	contractor is in default as specified and that the contractor has the right to appeal under the
	Disputes clause.
	Disputos ciudoc.

Part C: Terminating for Cause or Default

September 2002

Tasks

4. Inform parties who may be involved in or affected by the termination.	 When issuing the notice of termination; Make the same distribution of the termination notice as was made of the contract. Furnish a copy to the contractor's surety (if any) when the notice is furnished to the contractor. Request the surety to advise if it desires to arrange for completion of the work. Notify the disbursing officer to withhold further payments under the terminated contract, pending further advice, which should be furnished at the earliest practicable time.
	Also notify other organizations of the termination when appropriate (e.g., the program office or inspector general).

Part C: Terminating for Cause or Default

September 2002

Tasks

5. Conduct a conference with the prime	Only conduct a conference when it will facilitate
contractor to review the termination	the termination process. When appropriate,
process (when appropriate).	principal subcontractors should be requested to
	attend. Consider discussing the following topics
	when applicable:
	• Contractor duties under FAR 49.104;
	• Extent of the termination, point at which work
	is stopped, and status of any plans, drawings,
	and information that would have been
	delivered had the contract been completed;
	Status of any continuing work;
	Arrangements for transfer of title and delivery
	of any material required by the Government;
	General principles and procedures to be
	followed in the protection, preservation, and
	disposition of termination inventories,
	including the preparation of termination
	inventory schedules;
	Contractor accounting practices and
	preparation of related forms;
	• Form in which to submit settlement proposals;
	Accounting review of settlement proposals;
	Any requirement for interim financing in the
	nature of partial payments;
	Tentative time schedule for negotiation;
	Actions taken by the contractor to minimize
	the termination's impact upon employees; and
	Obligation of the contractor to furnish
	accurate, complete, and current cost or pricing
	data, and to certify to that effect when the
	amount of a settlement agreement exceeds the
	cost or pricing data threshold.

Part C: Terminating for Cause or Default

September 2002

Tasks

6. Amend or rescind the termination	Amend a termination notice to:
notice (when appropriate).	• Correct nonsubstantive mistakes in the notice;
	Add supplemental data or instructions; or
	• Rescind the notice if it is determined that
	items terminated had been completed or
	shipped before the contractor's receipt of the
	notice.
	Upon written consent of the contractor, reinstate
	the terminated portion of a contract, in whole or in
	part, by amending the notice of termination when
	the Contracting Officer determines in writing that:
	Circumstances clearly indicate a requirement
	for the terminated items; and
	Reinstatement is advantageous to the
	Government.
7. Settle a cost-reimbursement contract	When terminating a cost-reimbursement contract
termination for default.	for default, follow the procedures for settling a
	cost-reimbursement contract termination for
	convenience. Comply with FAR 49.403.
	In general, follow the steps in terminating for
	convenience, except:
	• Do not allow the costs of preparing the con-
	tractor's settlement proposal.
	Reduce the total fee as provided in the
	Termination (Cost-Reimbursement) clause at
	(FAR 52.249-6(h)(4)(ii)).

Part C: Terminating for Cause or Default

September 2002

Tasks

8. Determine whether to accept completed supplies and/or manufacturing materials.	 When it is in the Government's interest to do so: Accept completed supplies; and/or Require the contractor to transfer the title for and deliver manufacturing materials that the contractor specifically produced or acquired for the terminated portion of this contract. Manufacturing materials include partially completed supplies and materials, parts, tools, dies, jigs, fixtures, plans, drawings,
9. Review the contractor's proposal on the amount of payment for manufacturing materials delivered and accepted, and for the protection and preservation of the property in its possession.	information, and contract rights. The Government must pay the contract price for completed supplies delivered and accepted. The price for manufacturing materials is negotiable. Request assistance from other members of the Government acquisition team as necessary.
10. Negotiate an agreement on the amount of payment for manufacturing materials delivered and accepted, and for the protection and preservation of the property.	The Government position for negotiation should be based on the contractor's proposal, Government analysis of the proposal, and any other available information. Negotiate in good faith to obtain a reasonable agreement.
11. Issue a final decision, if no agreement is reached on the payment amount for any manufacturing materials delivered and accepted, and for any protection and preservation of the property.	Failure to agree will be a dispute under the Disputes clause.

Part C: Terminating for Cause or Default

September 2002

Tasks

12. Determine the amount owed the con-	In calculating the total amount owed the
tractor (if any).	contractor in a fixed-price termination for default,
	consider the following:
	The contract price for completed supplies that
	have been delivered and accepted.
	The price negotiated or set by the Contracting
	Officer's final decision for manufacturing
	materials that have been delivered and
	accepted by the Government, and for any
	protection and preservation of the property.
	Any deductions necessary to protect the
	Government against loss because of outstand-
	ing liens or claims of former lien holders.

Part C: Terminating for Cause or Default

September 2002

Tasks

13. Select and apply one or more	The Default (Fixed-Price Supply and Service)
available remedies.	clause (FAR 52.249-8):
	 Gives the Government the right to acquire the contract items under the terms and in the manner that the Contracting Officer considers appropriate; Makes the contractor responsible for any excess costs of reprocurement; and Reserves any other Government rights under law or the contract.
	The default guidelines for commercial item contracts and noncommercial item simplified acquisitions state that the Government is not liable to the contractor for any amount and the contractor is liable to the Government for any and all rights and remedies provided by law. The UCC provides a variety of remedies. For example, the buyer may: • "Cover" by making in good faith and without delay any reasonable purchase or contract to purchase goods in substitution of those due from the seller (UCC 2-712); • Recover as damages for any nonconformity or tender the loss resulting in the ordinary course
	 of events from the seller's breach as determined by any manner which is reasonable (UCC 2-714); or Recover incidental or consequential damages related to the seller's failure to perform (UCC 2-715).

Part C: Terminating for Cause or Default

September 2002

Tasks

14. Reprocure the remaining requirement (when appropriate).	For noncommercial item contracts, comply with the requirements of FAR 49.402-6 when
	reprocuring.
	When terminating a commercial item contract or a noncommercial item simplified acquisition for cause:
	 Consider the requirements of both FAR 49.402-6 and the UCC; Mitigate or reduce damages to the Government (e.g., by promptly reprocuring at a fair and reasonable price); and Compute excess reprocurement costs and incidental or consequential damages incurred
	because of the termination.
15. Demand payment by the contractor for any amount owed the Government.	 Calculate the amount due the Government considering the following: Add: — The reprocurement costs described in FAR 49.402-6; and — Any other damages (including administrative costs) per FAR 49.402-7 after considering any legal advice on the propriety of adding such costs. Subtract any amount owed the contractor, such as: — The contract price for completed supplies that have been delivered and accepted; — The negotiated price or price set by Contracting Officer's final decision for manufacturing materials that have been delivered and accepted by the Government and for any protection and preservation of the property; and — The amount necessary to protect the Government against loss because of outstanding liens or claims of former lien holders.
	 The difference is the amount due the Government.

Part C: Terminating for Cause or Default

September 2002

Tasks

16. Prepare a memorandum for the	Document the case for terminating a contract
contract file explaining the reasons for the	partially or completely for cause or default. To
actions taken.	clarify the actions taken, consider attaching or
	specifically referencing:
	A copy of the termination notice;
	Any agreements negotiated with the
	contractor;
	The reprocurement file; and
	Calculation of the amount due the
	Government as a result of the termination.